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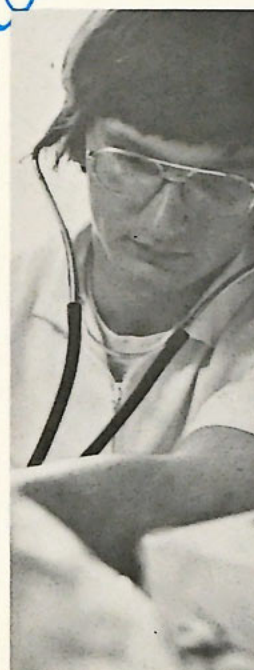
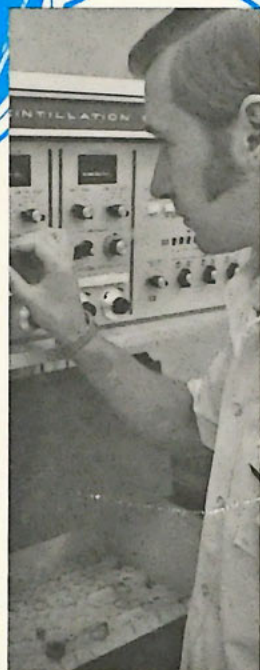
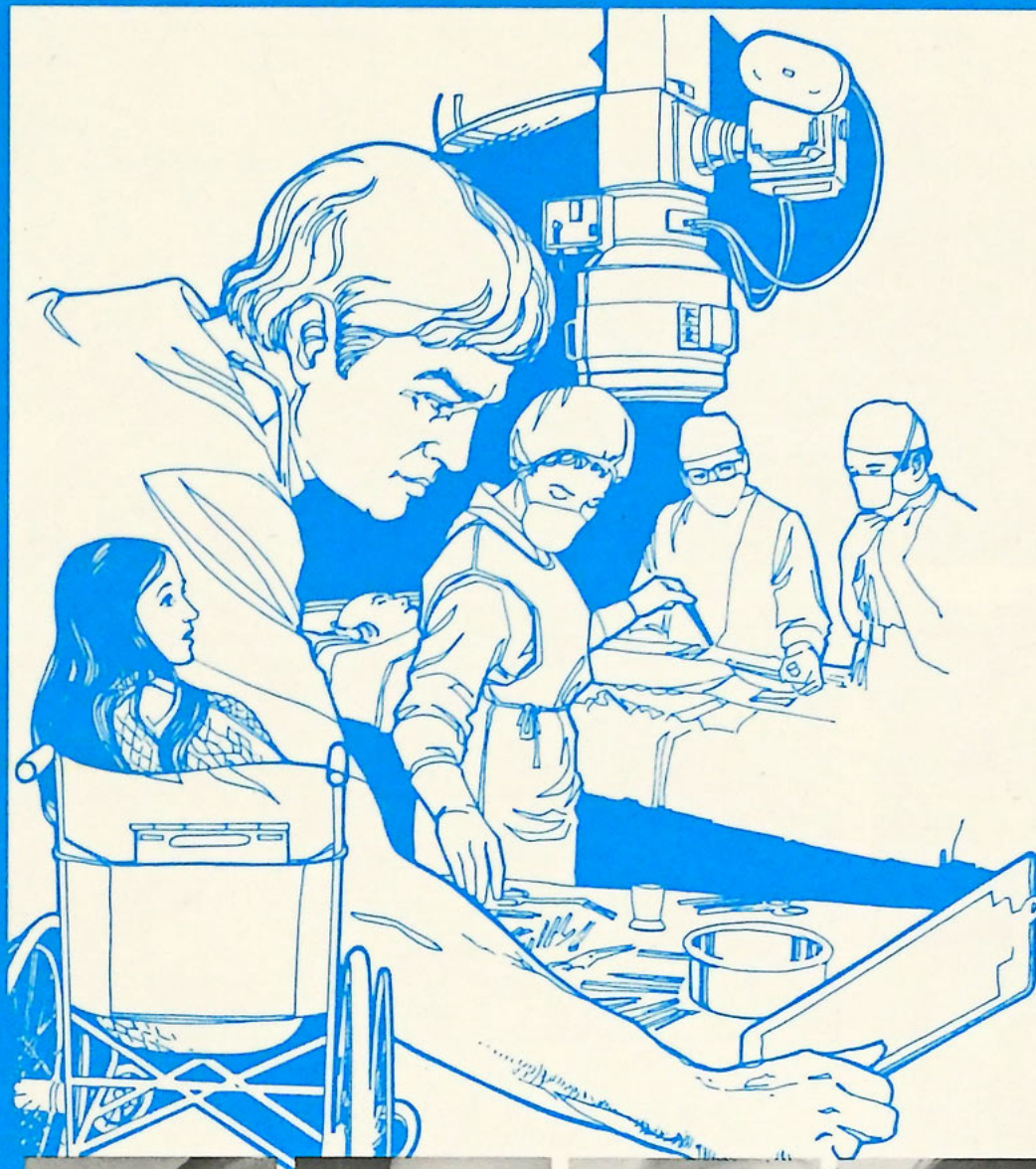
Annual Report: 1975 Report to the Community

St. Cloud Hospital

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**to make
life a
better gift
than it
already is**

Sister Henrita Osendorf, O.S.B.

worthy and appealing... a demanding challenge



To be involved in any way whatsoever in ministering to the health and life-fostering needs of humanity is to be engaged in a truly noble service. And when this ministry is carried out in a Catholic health care facility it takes on an added dimension, that namely, of helping to extend the healing mission of Christ to humankind. Worthy and appealing as such a service is, it sets up a demanding challenge to everyone associated with the direction of a Catholic hospital.

The Board of Trustees of Saint Cloud Hospital is aware of this challenge and its implications. I believe this is substantiated by its activities and dimensions during the year just ended. Fundamental to decision making has been a concern to develop and maintain within the hospital an atmosphere of human respect and love for each person - those serving as well as those being served - in which the giving of quality care goes hand in hand with the safeguarding of Christian values. The Board has functioned on the assumption that Saint Cloud Hospital is not primarily a

building, a physical plant or a structured organization, but a community of persons bound together by their Christ-like concern for others, and sharing their efforts, expertise and vision with those in need. At this time when the voluntary, not-for-profit health care delivery system is facing serious difficulties, and the Christian values and moral principles of the Catholic sector of that system are being challenged more and more, we think it imperative that our efforts to provide ever more effective health care clearly indicate our belief in the sacredness of all human life and the dignity of humankind.

In line with this commitment the Board, after discussion with the sponsoring body, the Sisters of Saint Benedict, voted in the course of this year to change the corporate structure of the hospital and broaden the base of its sponsorship by a direct involvement of the Diocese of Saint Cloud. This decision makes more explicit the Church's responsibility for and involvement in the health care ministry of Saint Cloud Hospital - a responsibility which the Sisters of Saint Benedict have generously carried on in the Church for the past eighty nine years. I believe this to be the most important action taken by the Board.

To all the Trustees I express my gratitude for their genuine commitment to Saint Cloud Hospital and to the values for which it stands. Their dedication is shown by their constant readiness to give themselves, their time, and their talent. I regret that Mr. Edward Zapp, a charter member, has come to the end of the term provided for in the Bylaws. We will miss his presence, his wisdom and his untiring concern. I also regret Sister Luke Hoschette's departure from the Board; fortunately for the hospital she will continue her service as Assistant Administrator in charge of Planning and Development, but she will be missed as a member.

A word of appreciation and gratitude is in order also for Mr. Bakke, our Executive Vice President whose commitment to the Catholic health care apostolate is well-documented both at Saint Cloud Hospital and at the national level of the Catholic Health Association. For his leadership and vision, as well as his faithfulness in implementing Board actions, we are truly grateful. During the past year he served as President of the Minnesota Hospital Association. Under his capable direction the organization achieved a noteworthy record of service to health care delivery in the State. We congratulate him on his being awarded the Bishop's medal of merit in recognition of outstanding service in the Church's health apostolate.

Sister Henrita Osendorf, O.S.B.
President of the Board of Trustees



in memoriam

Dr. George Loeb would have spent little time in eulogizing others. He would have expected none from the medical community at this time of his own demise. I hope the expression here would meet his approval and represent the minimum of our feelings toward him.

Some men's stature is always known and granted - among their peers with joy - among their enemies with respect - among the less fortunate with a kind of adulation - among the ignorant with puzzlement.

Some men's value is only partially appreciated - until they leave - and the defect where they stood in our lives fills ever so slowly, if at all.

J. C. Belshe, M.D.



more milestones in hospital's history

The past year again reflects our efforts to provide expanded medical services to a growing metropolitan area. In spite of very recognizable constrictions placed upon us by the economy, we were still able to add significantly to the variety of medical programs offered to those we serve. Equally as important, I believe, we were able to expand our services without a significant increase in our patient charges. During a year when everything was going up - including the number of people we served and the numbers of services they required - we were still able to set some milestones in the hospital's history.

The Role and Program Study which will serve as a guide to future hospital programs and facilities development was completed. The study is intended to provide the factual and statistical base for plans to meet the health care needs of people in our area over the next decade.

Although care of patients is primary and uppermost in terms of the hospital's purpose, education of health personnel is also a significant responsibility that an institution like Saint Cloud Hospital must assume in the interests of assuring availability of trained professionals. In an effort to benefit the students and the patients we serve, an Education Committee was formed to integrate and coordinate the numerous educational programs we conduct.

Again this year, we enjoyed the cooperation of the physicians on our medical staff who rely on our ability to provide the highest level of care for their patients. An example of that cooperation is the successful implementation of the Quality Assurance Program, a strengthened system of medical care evaluation giving further assurance to patients of the appropriateness of the care they receive. Insistence upon the continuation of these high standards of medical care has developed a reputation for dedication which dates back 89 years.

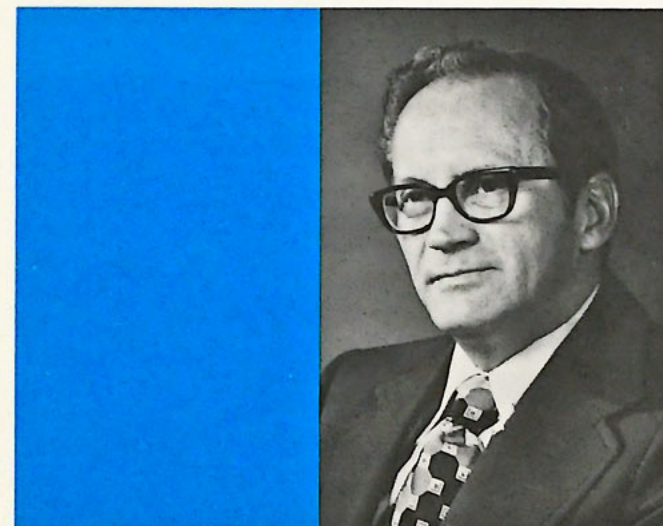
In a year represented by expansion of medical services, the Board of Trustees voted to expand the sponsorship of the Hospital to include the Diocese of St. Cloud. The Diocese joins the Sisters of the Order of St. Benedict in their commitment to provide health care to our area residents.

Looking toward the future, the new Division of Planning and Development will be working to expand our internal management planning system and coordinating the master plan for future development of the hospital.

The Shared Services Division, which was also established this past year, will continue to coordinate health care services to other hospitals and nursing homes in our area and will be working toward the development of a new facility for care of the elderly.

Throughout its history, St. Cloud Hospital has been notably successful in expanding its services, programs and facilities to meet the expanding health care needs of a growing population, and keeping pace with new developments in the medical field. This has been made possible through positive leadership and direction of the Sisters of the Order of St. Benedict and the hospital Board of Trustees, a medical staff that has constantly improved in terms of medical skills as well as in numbers, and dedicated employees whose uppermost concern has been for the best interests of the patient. The growth and development of St. Cloud Hospital into a regional health facility with an enviable reputation of providing high quality health care is to their credit. I am privileged to be associated with them in this important work of the Church.

Gene S. Bakke
Executive Vice President



meeting the need

Inflation took over as the most challenging obstacle in our efforts to continue meeting the medical needs of a growing metropolitan area this past year. Yet, in spite of regular increases in the cost of food, supplies, materials, and, generally, the cost of providing health care, the hospital was able to hold its increases in patient charges to 5.82%. Cost conscious budgeting, greater volume of services, and an economy minded staff were major factors in our efforts to minimize the effect of an inflationary economy.

At the same time, we were able to expand our staff and services in our effort to meet the sophisticated medical needs of the people we serve. Some of the highlights and achievements of the past year are reviewed below.

- Sponsorship of the hospital was expanded to include the Diocese of St. Cloud.
- A new defibrillator was purchased for use in the Emergency-Outpatient Department.
- The area's first class of Emergency Medical Technicians began using the hospital as a clinical facility.
- Executive Vice President, Gene S. Bakke was inaugurated President of the Minnesota Hospital Association.
- Treadmill telemetry exercise stress testing equipment was installed in the ECG-EEG Department.
- A Holter-Avionics electroscanner and recorder system was added to the ECG-EEG Department.
- Emergency Dental Services were added to the Emergency-Outpatient Department.
- A new symbol was adopted for use on all official hospital communications.
- Mrs. Agnes Claude was the first recipient of a check in the new longevity pay program.
- The highest combined patient census for the year was recorded on January 7, 1975, with 461 patients in the hospital.
- A new dietetic trainee program was initiated for area students with a B. S. Degree in Food and Nutrition who qualify to enter traineeship with the American Dietetic Association.
- The Emergency-Outpatient Department was tied into the state-wide emergency medical radio system.
- A new medication delivery system was initiated on all nursing units.
- Problem Oriented Charting was introduced to the hospital.
- 62 Nurses received diplomas at the sixty fifth graduation ceremony of the Hospital's School of Nursing; seven students graduated from the Hospital School of Medical Technology, four from the School of Anesthesia and eleven from the School of Radiologic Technology.
- Dr. Severin Koop, Dr. Roger Rovelstad and Dr. Henry Broker were elected officers in the Minnesota Medical Association.
- A study outlining the feasibility of an HMO (Health Maintenance Organization) was completed.
- Two new divisions, the Division of Shared Services and the Division of Planning and Development were established to meet the expanding needs of the St. Cloud Hospital as well as health care facilities in Central Minnesota.
- A study was completed which outlined the future growth and development of the hospital.
- 345 Volunteers contributed 38,974.5 hours of service to patients and staff at the hospital.



focusing on those we served...

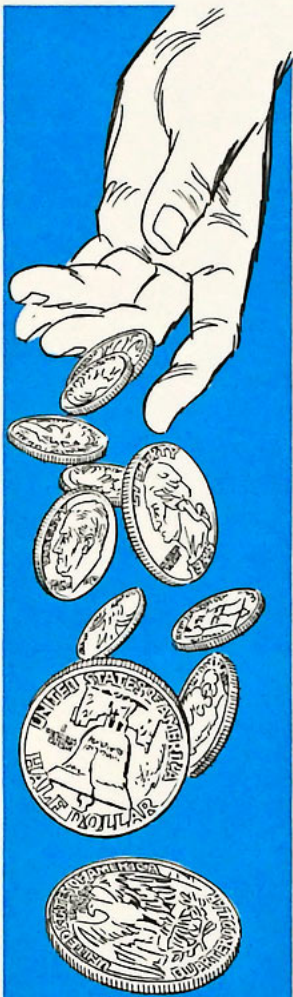
... Our patients:	1975	1974
Inpatient admissions (Including Extended Care Unit)	17,138	17,117
Births	1,683	1,607
Patient days (Including Extended Care Unit)	133,118	129,648
Patients from St. Cloud	7,437	
Other patients	11,010	
Emergency - Outpatient	23,186	20,079
Average Daily Census	353	344

... Those who served them:		
Employees, full and part-time	1,384	1,364
Total hours paid	2,067,645	2,073,144
Total hours paid	\$8,991,624	\$8,215,856
Physicians on Medical Staff	138	119
Dentists on Medical Staff	41	38

... What they needed:		
Blood Transfusions (bottles)	2,829	2,581
Clinical Laboratory Tests	273,358	364,193
Electroencephalograms	915	863
Electrocardiograms	8,782	8,465
X-Ray examinations	46,809	44,869
Radioisotope scans and other tests	1,467	1,174
Surgical procedures in the operating room	7,113	6,874
Physical Therapy treatments	53,246	47,799
Speech and Hearing services	4,572	3,005
Occupational Therapy	20,814	21,126
Recreational Therapy	41,986	36,333
Pharmacy prescriptions	413,728	372,043
Meals served	649,635	588,623
Cubic feet of gas used by broilers	119,601,000	119,062,000
Gallons of oil used	21,355	33,781
Gallons of water used	51,787,526	49,433,525
Kilowatt hours used	7,363,200	4,977,118



what it cost... a financial summary



	Amount		Per cent	
Patient Charges	1975	1974	1975	1974
Room and care	\$ 8,529,379	\$ 7,617,358	51.63%	51.41%
Nursery and Delivery Room	537,792	470,057	3.26	3.17
Operating Room	1,052,716	975,018	6.37	6.58
Central Service	832,927	705,548	5.04	4.76
Laboratories	1,415,593	1,270,097	8.57	8.57
Radiology	1,289,238	1,112,026	7.80	7.51
Pharmacy	1,181,221	981,878	7.15	6.63
Anesthesia and Recovery Room	487,703	470,371	2.95	3.17
Physical Therapy	347,740	423,593	2.10	2.86
Respiratory Therapy	263,960	240,852	1.60	1.63
Emergency-Outpatient	354,088	290,661	2.14	1.96
Other	300,083	259,951	1.82	1.75
Total	\$16,592,440	\$14,817,410	100.43%	100.49%
Less allowances to third parties	1,185,334	1,000,000	7.17	6.78
	\$15,407,106	\$13,817,410	93.26%	93.71%
Other Income	1,113,970	927,715	6.74	6.29
TOTAL INCOME	\$16,521,076	\$14,745,125	100.00%	100.00%

Operating Expenses				
Nursing Division	\$ 5,738,940	\$ 5,244,827	34.74%	35.57%
Professional Division	3,367,856	2,697,432	20.38	18.29
Rehabilitation Division	496,593	434,400	3.01	2.94
General Services Division	2,601,724	2,361,754	15.75	16.02
Fiscal Services Division	519,195	457,118	3.14	3.10
Personnel and P. R. Division	1,701,010	1,388,946	10.30	9.42
Other	1,712,374	1,559,583	10.36	10.58
TOTAL OPERATING EXPENSES	\$16,137,692	\$14,144,060	97.68%	95.92%
NET INCOME FOR INVESTMENT IN NEW SERVICES & EQUIPMENT	\$ 383,384	\$ 601,065	2.32%	4.08%

ASSETS	1975	1974
Patient Accounts Receivable	\$ 2,753,995	\$ 2,651,181
Inventories	578,589	455,852
Land, Buildings & Equipment	23,067,845	21,368,612
Building Projects under Construction	923	63,188

the medical staff

HONORARY MEDICAL

Dr. H. B. Clark
Dr. C. S. Donaldson
Dr. P. L. Halenbeck
Dr. J. B. Gaida

ACTIVE MEDICAL

Dr. C. W. Alden
Dr. W. A. Autrey
Dr. J. J. Ballantine
Dr. B. R. Bancroft
Dr. J. C. Bauman
Dr. J. C. Belshe
Dr. P. R. Berger
Dr. J. B. Beuning
Dr. M. S. Bozanich
Dr. H. J. Brattensborg
Dr. H. M. Broker
Dr. F. T. Brown
Dr. R. W. Burmaster
Dr. R. J. Cesnik
Dr. T. L. Cress
Dr. R. J. Cumming
Dr. L. V. Dahlquist
Dr. J. F. DeVinck
Dr. E. H. Dziubinski
Dr. C. P. Ehlen
Dr. L. M. Espeland
Dr. A. D. Espelien
Dr. P. S. Etzell
Dr. L. M. Evans
Dr. J. M. Gacusana
Dr. G. H. Goehrs
Dr. N. M. Gonzalez
Dr. J. T. Harbaugh
Dr. D. C. Heckman
Dr. W. J. Held
Dr. H. T. Hobday
Dr. J. A. Iverson
Dr. D. E. Jaeger
Dr. B. L. John
Dr. J. H. Kelly
Dr. J. F. Kelly
Dr. R. P. Koenig
Dr. S. H. Koop

Dr. G. K. Kvistberg
Dr. E. M. LaFond
Dr. W. L. Lindquist
Dr. G. L. Loeb
Dr. L. A. Loes
Dr. T. H. Luby
Dr. J. R. Lyons
Dr. J. P. McNamara
Dr. P. T. Moran
Dr. T. G. Murn
Dr. R. A. Murray
Dr. V. E. Neils
Dr. J. P. O'Keefe
Dr. J. N. Olinger
Dr. R. T. Petersen
Dr. R. F. Rafferty
Dr. W. H. Rice
Dr. D. A. Ritchie
Dr. R. A. Rovelstad
Dr. A. T. Rozycki
Dr. R. A. Schlorf
Dr. R. J. Scheuerell
Dr. E. J. Schmitz
Dr. R. A. Slanga
Dr. J. W. Smith
Dr. S. D. Sommers
Dr. C. D. Stiles
Dr. R. L. Thienes
Dr. C. B. Thuringer
Dr. D. M. VanNostrand
Dr. J. W. Wahl
Dr. P. L. Warner
Dr. W. T. Wenner
Dr. K. R. Williamson
Dr. H. E. Windschitl
Dr. L. H. Wittrock
Dr. J. H. Zeleny

ASSOCIATE MEDICAL

Dr. J. F. Brix
Dr. M. C. Flanagan
Dr. D. R. Gilchrist
Dr. M. J. Gregg
Dr. J. J. Hansen
Dr. D. L. Hanson
Dr. G. L. Jurgens
Dr. Mary Ann Stiles

COURTESY MEDICAL

Dr. J. R. Allen
Dr. J. I. Ausman
Dr. R. E. Backus
Dr. C. C. Baker
Dr. F. H. Baumgartner
Dr. R. L. Beck
Dr. L. H. Bendix
Dr. C. F. Brigham
Dr. D. R. Brady
Dr. I. L. Brodsky
Dr. D. S. Childs
Dr. R. A. Chole
Dr. S. H. C. Chou
Dr. T. H. Davis
Dr. L. L. Dehmel
Dr. E. E. Emerson
Dr. D. E. Erickson
Dr. L. A. French
Dr. R. F. Galbraith
Dr. C. E. Henke
Dr. B. J. Hughes
Dr. W. B. Hosfield
Dr. M. C. Hurr
Dr. R. A. Jensen
Dr. J. C. Kovacs
Dr. L. B. Kuhlman
Dr. G. M. Martin
Dr. S. H. Martin
Dr. R. E. Maxwell
Dr. R. Mueller
Dr. O. C. Phares
Dr. T. R. Pladson
Dr. S. J. Raetz
Dr. R. J. Salk
Dr. R. R. Sawtell
Dr. G. T. Sawyer
Dr. L. J. Schut
Dr. A. H. Schutt
Dr. E. L. Seljeskog
Dr. P. M. Silverstein
Dr. H. E. Sisk
Dr. L. H. Stahn
Dr. R. C. Stoltz
Dr. H. H. Stonnington
Dr. R. G. Tinkham
Dr. L. A. Town
Dr. A. H. Zachman
Dr. T. L. Wyne
Dr. L. T. Wood
Dr. R. V. Zarling

ACTIVE DENTAL

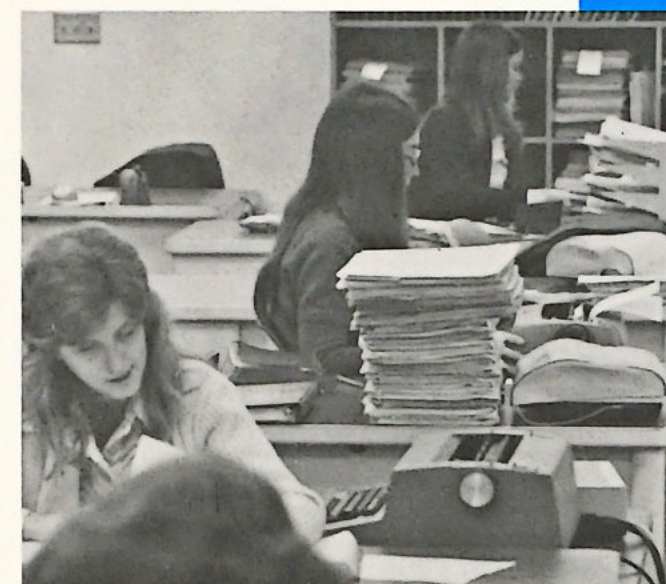
Dr. G. F. Baumgartner
Dr. K. L. Catton
Dr. T. H. Dedolph
Dr. H. S. Elliott
Dr. J. F. Kline
Dr. J. H. Kropp
Dr. R. J. Lorbiecki
Dr. D. J. Mackinac
Dr. J. A. Muenzhuber
Dr. D. C. Pull
Dr. A. Simi
Dr. Roland Stromborg

ASSOCIATE DENTAL

Dr. G. C. Cargill
Dr. T. H. Como
Dr. K. J. Richter
Dr. D. R. Stromborg

COURTESY DENTAL

Dr. N. T. Ahmann
Dr. L. E. Carlson
Dr. G. W. Cook
Dr. R. P. Cook
Dr. D. L. Halstrom
Dr. R. M. Halstrom
Dr. L. Hanson
Dr. R. B. Hoghaug
Dr. V. A. Licari
Dr. P. H. Moos
Dr. M. F. Mueller
Dr. N. B. Nelson
Dr. G. C. Pappenfus
Dr. N. D. Pappenfus
Dr. J. B. Pike
Dr. J. M. Pike
Dr. J. J. Popp
Dr. R. J. Provinzino
Dr. T. G. Reichert
Dr. J. P. Schad
Dr. R. G. Schaefer
Dr. V. W. Schaefer
Dr. W. J. Streed
Dr. J. V. Urick
Dr. N. L. Wolseth



Thanks to the efforts of a conscientious staff, care extends beyond the traditional boundaries of the hospital's walls. Professional staff members at the Saint Cloud Hospital provide a variety of necessary services to nursing homes and other medical facilities throughout Central Minnesota.

In addition, an expanding offering of patient oriented educational programs helps prepare residents of the metropolitan area for parenthood, child development, and surgery. Other programs have been designed to provide patients with problem solving techniques to help them adjust to physical or psychological changes which have affected their lives.

At Saint Cloud Hospital, CARE is the focus of a complete treatment program.

board of trustees

Sr. Henrita Osendorf, OSB President	Sr. Giovanni Bieniek, OSB
Cy Kuefler Vice President	Sr. Miriam Ardolf, OSB
Sr. Luke Hoschette, OSB Secretary	Sr. Giovanni Bieniek, OSB
Edward Zapp, Sr. Treasurer	Sr. Rita Budig, OSB
Gene S. Bakke Executive Vice President	Paul T. Moran, M.D.
	Everett Schmitz, M.D.
	Edward L. Stockinger
	Jerry P. Weyrens

administrative staff

Gene S. Bakke, Executive Vice President

Sr. Paul Revier, OSB, Associate Administrator, Patient Care Services

Mike Becker, Assistant Administrator, Rehabilitation & Counseling Division

Sr. Luke Hoschette, OSB, Assistant Administrator Planning & Development Division

Harry Knevel, Assistant Administrator, Nursing Division

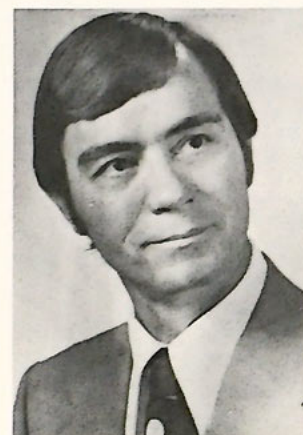
John Seckinger, Assistant Administrator, Fiscal & General Services Division

Dale J. Stein, Assistant Administrator, Shared Services Division

Sam Wenstrom, Assistant Administrator, Personnel & Public Relations Services Division

HONORED BY THEIR SERVICE

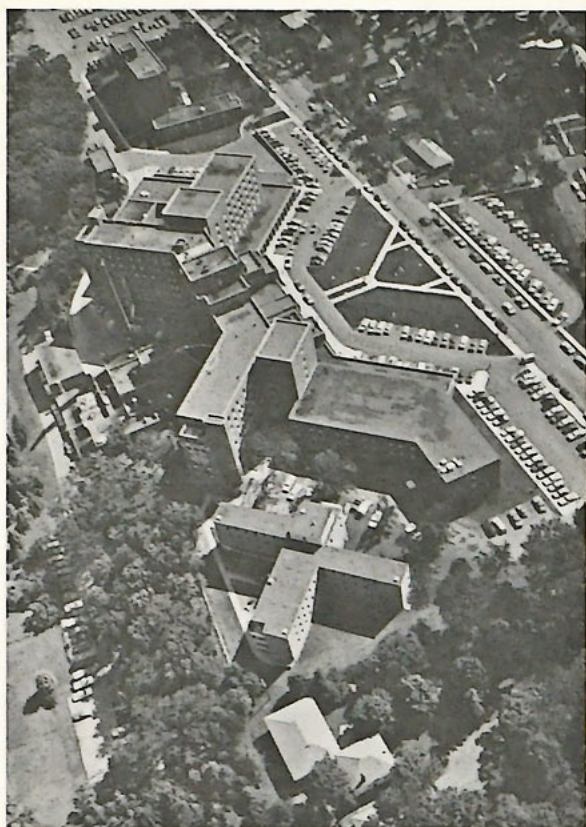
Over the past several years, the Saint Cloud Hospital Family has been honored with the services of Mr. Edward Zapp, Sr. and Sr. Luke Hoschette, OSB, on its Board of Trustees. Mr. Zapp's term on the Board expired this year and Sr. Luke has joined the hospital's administrative staff. Their unselfish efforts of service are greatly appreciated.



I am proud to be a member of the Medical Staff of the Saint Cloud Hospital, which has grown markedly in numbers and talent in the past few years. We have had good rapport and communication with the Administration and an understanding and cooperative response from the Board of Trustees. I am hopeful that this unification can prosper and be strengthened in the future to the advantage of private practice without external disrupting influences which interfere with our superior patient care.

I would also like to take this opportunity to recognize the significant loss to the Medical Staff, the Hospital, and the community, in the untimely death of Dr. George Loeb. We were also saddened in the past year by the loss of Dr. Joseph Gaida from the active Medical Staff due to permanent disability. He was a sincere clinician and very active staff member.

Stephen D. Sommers, M.D.
Chief of the Medical Staff



St. Cloud Hospital Educational Affiliations

College of St. Benedict and St. John's University
baccalaureate program in nursing.

St. Cloud State College, the College of St. Benedict,
St. John's University and Mankato State College
baccalaureate programs for medical technologists.

St. Cloud Area Vocational Technical Institute for
training practical nurses.

University of North Dakota at Grand Forks, Univ-
ersity of Minnesota, College of St. Catherine's,
Boston University and Wahpeton State School of
Science for training Occupational Therapy Interns.

University of Minnesota, University of North
Dakota and Mayo Clinic for training Physical
Therapy Interns.

Alexandria Vocational Technical Institute for
Dietary Assistants.

St. Louis University for Administrative Residency.

St. Cloud State College for Physicians' Assistants.

st. cloud hospital

Fully accredited by the Joint Commission on Accreditation of
Hospitals.

Nationally approved for training nurses, medical technologists,
x-ray technicians and nurse anesthetists.

Member of the American Hospital Association
American Dental Association
Catholic Hospital Association
Minnesota Conference of Catholic Health Facilities
Minnesota Hospital Association
Minnesota Hospital Service Association
St. Cloud Area Chamber of Commerce
Central Minnesota Health Planning Council
Central Minnesota Area Health Education Consortium
North American Association of Alcoholism Programs
International Association of Rehabilitation Facilities